

MAI's Media Industry Group

Reed Phillips – January 2016

Active Across the Media Landscape



we close deals worldwide

Digital Media

Digital Content, eCommerce, Lead Generation, Mobile, Social Media, Video

Information Media

Business Intelligence,
Credit & Risk Management,
Financial Markets,
Legal, Tax and Regulatory,
Marketing Information

Representative Clients and Acquirers

Advertising & Marketing Services

Ad-Tech, Consumer Promotions, Database Marketing, Digital Agencies, Market Research, Marketing Services, Traditional Ad Agencies, Out-of-home, Public Relations



Microsoft

















Education & Training

Ed Tech, Higher Ed, K-12, Publishing, Professional Training, Online Education, Supplemental Education, Special Needs



News Corporation works























Print Media & Events

Books, Events, Magazines, Newspapers, Yellow Pages, Directories, Newsletters







Entertainment

Film, Gaming, Music, Radio, TV, Cable, Studios

Media Industry Closed Deals in 2015



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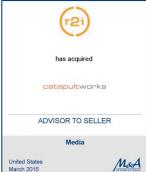


















Media Industry Closed Cross-Border Deals in 2015



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Media Industry Group Experts



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Reed Phillips
Head of MAI's Media Group

The media industry is being aggressively transformed by the digital revolution, creating abundant M&A opportunities. Media has become increasingly global and as a result, we are seeing the number of cross-border transactions grow dramatically. Our Media Group has successfully closed hundreds of deals across all sectors of the industry, including digital media, advertising and marketing services, print media and events, education media and training, entertainment and broadcasting, and information services. Our professional M&A advisors all have the deep industry experience and local market knowledge necessary for completing cross-border M&A deals in today's complex, global media environment.



John Kaiser Head of Advertising & Marketing Services



Jeffrey Dearth Head of Digital Media



Robin WarnerHead of Education & Training

Representative International Team Members



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Howard Johnson Information Media Canada, Toronto



Linda Sullivan Media Group United Kingdom, London



Hans Bethge Print Media & Events Germany, Hamburg



Kelly Porter
Digital Media
United States, Palo Alto



Christian Leroy
Print Media & Events
Denmark, Copenhagen K



Brian Livingston
Advertising & Marketing Services
United Kingdom, London



John Zhang
Digital Media
China, Shanghai



Frederik van der Schoot Digital Media Education & Training Netherlands, Amsterdam



Thibaut de Monclin Advertising & Marketing Services France, Paris



Charles Jaubert
Digital Media
Entertainment
Turkey, Istanbul



Selected Case Studies



we close deals worldwide

Medical Communications and Marketing Agency

Deal snapshot

- M&A International Inc.'s media specialist team in New York acted as the exclusive financial advisor to the shareholders of Symbiotix, Inc. in the sale of the company to Havas Health, Inc., a world leading healthcare marketing network and a subsidiary company of Havas.
- Symbiotix was founded in 1998 by its principals Tim and Jo Ann Rice. The
 company's headquarters are in Lexington, Kentucky, but around 40 percent of
 its staff is deployed in field offices near clients' locations in California, Illinois,
 Pennsylvania and the New York Tristate area. Symbiotix is a specialized medical
 communications and marketing agency that leverages science through distinctive
 programming aimed at healthcare professionals.
- Havas Health is making this very important strategic acquisition to further help them
 meet the growing demands of medical education across their US clients, especially in the regions in which Symbiotix
 has a strong field presence. The Havas Health network continues to be key to Havas group's worldwide success.

Client comments

Tim Rice, CEO, Symbiotix, Inc., USA

"We are proud to be joining the Havas group. This is an enormous opportunity for the talented Symbiotix team and our clients. We are committed to driving the market forward in partnership with the entrepreneurial spirit of the Havas team and expanding our footprint at the intersection of science and strategy. We are especially excited about their commitment to a long-term professional partnership between our organizations, their desire to retain the spirit and energy of Symbiotix, and their support of the communities we serve."



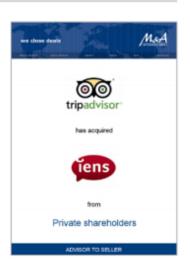


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Online Review and Booking Platforms

Deal snapshot

- M&A International Inc.'s teams in Amsterdam (the Netherlands) and New York (USA) acted as the exclusive financial advisors to the shareholders of IENS in the sale of the company to TripAdvisor.
- Founded in 1998, IENS is the largest online restaurant review guide in the Netherlands, with 20 million annual visitors and a network of over 20,000 restaurants, 1,550 of which are bookable through its sister brand Seatme.nl. The site features 200,000 restaurant reviews and receives 4,000 new reviews every week.
- TripAdvisor is the largest online travel community in the world, offering travel and entertainment-related reviews.
- Following the acquisition of France-based LaFourchette in May 2014, IENS
 is a strategic step for TripAdvisor to significantly accelerate its growth in the
 restaurant review and reservations space in Europe.



Client comments



Wout van der Wijk, CEO, IENS, the Netherlands

"IENS is now the largest online restaurant and reservations website in the Netherlands by far. As such, we feel a continued responsibility to lead the market towards an online future. We are excited to have become part of TripAdvisor.

Through running an international competitive process, M&A International Inc.'s teams have been instrumental to the success of this transaction."

Selected Case Studies



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Advertising & Marketing Services

Deal snapshot

- One of M&A International Inc.'s offices in London acted as the exclusive financial advisor to The Communications Agency on the sale of the company to Communisis plc.
- The Communications Agency is a full service advertising and digital agency specializing in brand response and customer relationship marketing across all media channels including television, digital and experiential.
- The Communications Agency is a long-established award-winning agency whose major clients included high street retailers, financial institutions and major charities.
- Communisis is a personalized customer communication services provider, principally delivering their services through print and direct mailing, so the transaction offers considerable scope for growth and revenue synergies with Communisis' existing client portfolio.



Client comments



Robert Prevezer, Executive Chairman and founder of The Communications Agency, London, UK

"Media expert Linda Sullivan was excellent. Assisted by James Ellis, they totally understood our sector and were with us every step of the way, achieving a great result for the shareholders and a very good home for our business going forward. I highly recommend them."



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Creative and Data Services

Deal snapshot

- M&A International Inc.'s media specialist team in New York acted as the exclusive investment banking advisor on the sale of CatapultWorks to R2integrated (r2i), a national full-service digital agency backed by ORIX Private Equity.
- CatapultWorks is an integrated demand marketing agency that specializes
 in combining creative campaigns and content with optimized data, media
 and teleservices to increase client revenue and drive customer engagement.
 Brands such as Chevron, Citrix, Pacific Gas and Electric, ServiceNow and
 UnitedHealthcare have worked with CatapultWorks to activate existing customers
 and inspire new relationships. The company has 85 employees who are located
 primarily at its headquarters in Campbell, California, the heart of Silicon Valley.
- r2i offers a comprehensive set of professional services and technology products, including social/digital marketing strategy and programs, social/consumer data analysis, content strategy and content distribution technology, and reporting and analytics — all geared toward customer acquisition. r2i clients include Microsoft, Under Armour, MasterCard, University of Michigan and Hershey's.



Client comments

Tom Beck, CEO, CatapultWorks, USA

"Our core belief is that highly impactful and creative content combined with targeted data and integrated technologies leads to the most successful campaigns. It is this thinking that led us to believe that CatapultWorks would be a perfect fit with r2i."



Selected Case Studies



we close deals worldwide

Print and Events

Deal snapshot

- One of M&A International Inc.'s M&A teams in New York acted as the exclusive investment banking advisor to Advance Publications, Inc./Conde Nast on the sale of Parade Media Group, publisher of *Parade* and *Dash* magazines, to Athlon Media Group. Advance Publications, Inc./Conde Nast, one of the largest privatelyowned media companies in the US, is owned by the Newhouse family.
- Parade is the most widely read magazine in the US with a weekly circulation of 32 million. It is distributed in more than 750 Sunday newspapers, including The Atlanta Journal-Constitution, Boston Globe, Chicago Tribune, Los Angeles Times, New York Post, San Francisco Chronicle, Seattle Times and The Washington Post.
- Parade and Dash carry advertising from more than 200 advertisers, including some of the largest brand names in the US, such as Walmart, AT&T, Dell, Pfizer, P&G, Johnson & Johnson, Merck, Bose, Sears, Kraft Foods, Kellogg's, Hershey's and PepsiCo.
- Headquartered in New York City, the Parade Media Group employs 97 full-time executives and has revenues of approximately US\$100 million.



Client comments



Jack Haire, CEO, Parade Media Group, United States

"We are confident that Athlon will provide a good home for *Parade* and *Dash*. They have a clear commitment to serve and strengthen their newspaper partners, while continuing to grow these vibrant brands in the digital arena."

